## JAMES RIVER GROUP HOLDINGS, LTD.

Compounding Value through an<br>Unrelenting Focus on Underwriting Profit

## Third Quarter 2018 Investor Presentation

## Disclosure

## Forward-Looking Statements

This press release contains forward-looking statements as that term is defined in the Private Securities Litigation Reform Act of 1995. In some cases, such forward-looking statements may be identified by terms such as believe, expect, seek, may, will, intend, project, anticipate, plan, estimate, guidance or similar words. Forward-looking statements involve risks and uncertainties that could cause actual results to differ materially from those in the forward-looking statements. Although it is not possible to identify all of these risks and factors, they include, among others, the following: the inherent uncertainty of estimating reserves and the possibility that incurred losses may be greater than our loss and loss adjustment expense reserves; inaccurate estimates and judgments in our risk management may expose us to greater risks than intended; the potential loss of key members of our management team or key employees and our ability to attract and retain personnel; adverse economic factors resulting in the sale of fewer policies than expected or an increase in the frequency or severity of claims, or both; a decline in our financial strength rating resulting in a reduction of new or renewal business; reliance on a select group of brokers and agents for a significant portion of our business and the impact of our potential failure to maintain such relationships; reliance on a select group of customers for a significant portion of our business and the impact of our potential failure to maintain such relationships; changes in laws or government regulation, including tax or insurance law and regulations; the recently enacted Public Law No. 115-97, informally titled the Tax Cuts and Jobs Act, may have a significant effect on us including, among other things, by potentially increasing our tax rate, as well as on our shareholders; in the event we do not qualify for the insurance company exception to the passive foreign investment company ("PFIC") rules and are therefore considered a PFIC, there could be material adverse tax consequences to an investor that is subject to U.S. federal income taxation; the Company or any of its foreign subsidiaries becoming subject to U.S. federal income taxation; a failure of any of the loss limitations or exclusions we utilize to shield us from unanticipated financial losses or legal exposures, or other liabilities; losses from catastrophic events which substantially exceed our expectations and/or exceed the amount of reinsurance we have purchased to protect us from such events; potential effects on our business of emerging claim and coverage issues; exposure to credit risk, interest rate risk and other market risk in our investment portfolio; our ability to obtain reinsurance coverage at prices and on terms that allow us to transfer risk and adequately protect our company against financial loss; losses resulting from reinsurance counterparties failing to pay us on reinsurance claims or insurance companies with whom we have a fronting arrangement failing to pay us for claims; the potential impact of internal or external fraud, operational errors, systems malfunctions or cyber security incidents; our ability to manage our growth effectively; inadequacy of premiums we charge to compensate us for our losses incurred; failure to maintain effective internal controls in accordance with Sarbanes-Oxley Act of 2002, as amended ("Sarbanes-Oxley"); and changes in our financial condition, regulations or other factors that may restrict our subsidiaries' ability to pay us dividends. Additional information about these risks and uncertainties, as well as others that may cause actual results to differ materially from those in the forward-looking statements, is contained in our filings with the SEC, including our Annual Report on Form 10K filed with the U.S. Securities and Exchange Commission on March 1, 2018. These forward-looking statements speak only as of the date of this release and the Company does not undertake any obligation to update or revise any forward-looking information to reflect changes in assumptions, the occurrence of unanticipated events, or otherwise.

## Non-GAAP Financial Measures

This presentation contains non-GAAP financial measures as defined by Regulation G of the rules of the SEC. These non-GAAP measures, such as underwriting profit, adjusted net operating income, tangible equity and adjusted net operating return on average tangible equity are not in accordance with, nor are they a substitute for, GAAP measures. We believe these non-GAAP measures provide users of our financial information useful insight into our performance. Investors should consider non-GAAP measures in addition to, and not as a substitute for, or superior to, the comparable GAAP measures. Please refer to pages 27 \& 28 of this presentation for a reconciliation of the non-GAAP financial measures to the equivalent GAAP equivalents.

## Table of Contents

| Overview | Slide 4 |
| :--- | :---: |
| Franchise | Slide 12 |
| Operating Segments | Slide 16 |
| Financial Highlights | Slide 18 |
| Appendix | Slide 25 |

## Our Strategy

We seek to deliver consistent, top tier returns on tangible equity and achieve sector leading value creation

- We are active managers of capital, seeking to generate top tier returns and return excess capital, while maintaining the ability to respond quickly to match capital to evolving risk opportunities
- We are underwriters first, and target low volatility risks with our ' $A$ ' rated balance sheet
- We are focused on profitably growing our niche portfolio of new economy, excess and surplus, and workers' compensation risks
- We continue to meaningfully build fee income in our Specialty Admitted segment, and increase the proportion of earnings represented by fees
- We seek meaningful investment returns, largely generated from niche strategies representing a small portion of our portfolio
- We mitigate volatility via portfolio construction, low retentions and little property exposure - 1:1000 PML would not exceed $\$ 10$ million


## Our Business

## E\&S Segment

## Specialty Admitted

 Segment- Specialty admitted insurance coverages in the US, including a growing fee income business
- Segment comprises:

Core book of workers' compensation
Fee-based fronting business

- Gross fee income of \$11.3MM in 2017 and \$10.9MM YTD Q3 2018


## Casualty Reinsurance Segment

- Third-party proportional and working-layer excess casualty business focused on small and medium U.S. specialty lines
- $77 \%$ of the segment's Gross Written Premium consisted of E\&S risks YTD Q3 2018
- At December 31, 2017, 99\% of third party treaties were written as quota share arrangements and $67 \%$ contained loss mitigation features (example: sliding scale commissions or deficit carryforwards)

LOW VOLATILITY UNDERWRITING

## Our Current Valuation Supports Meaningful Upside



[^0]
## We Have a History of Profitable Growth and Disciplined Underwriting



## Growth and Benefits of Scale

## Our material expense advantage positions us well for profitability

| 40.0 |  |  |  |  |  |  |  |  | Expense advantage of 11.8\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 35.0 | 34.3 | 34.1 | 34.4 | 34.6 | 34.6 | 34.5 | 34.6 | 34.3 |  |
| 30.0 |  | 33.6 | 33.6 |  |  |  |  |  |  |
| 25.0 |  |  |  |  |  |  |  |  |  |
| 20.0 |  |  |  |  | 24.4 |  | 23.1 | 22.5 | - |
| 15.0 |  |  |  |  |  |  |  |  |  |
| 10.0 |  |  |  |  |  |  |  |  |  |
| 5.0 |  |  |  |  |  |  |  |  |  |
|  | 2013 | 2014 | 2015 | 2016 | 2017 | 2018Q1 | 2018Q2 | 2018Q3 |  |

[^1]
## Leading Value Creation

We have delivered best in class shareholder returns since becoming a public company


1. Shareholder return represents the dividend-adjusted share price appreciation from James River's initial public offering date of December 12,2014 until November $8,2018$.
2. KNSL's total shareholder return is calculated since its July 27,2016 initial public offering.
3. Operating returns as of September 30, 2018.

Source: SNL Financial.

## Capital Management Maximizes Shareholder Value



1. Calculated as dividends paid over last 4 quarters of $\$ 1.70$ divided by November 8,2018 closing share price of $\$ 37.91$.

Source: Company filings

## Franchise Overview

- We are a specialty, low volatility underwriting company with a proven history of generating consistent profits
- Our key area of focus is small and medium sized commercial account Excess \& Surplus Lines casualty business with $\$ 1$ million per occurrence limits and approximately $\$ 20,000$ average account premiums
- We look to marry that with a growing fee business, through our fronting strategy within our specialty admitted segment
- Our niche workers' compensation and third-party casualty reinsurance businesses help provide attractive returns on capital
- We expect to deliver $12 \%$ or better operating returns on tangible equity for the 2018 fiscal year and a combined ratio of $94 \%$ to $97 \%$
- 2017 result: $9.7 \%$ OROATE; 2018 Q3 YTD result: 15.1\% OROATE ${ }^{1}$

2017 Group-wide Net Written Premiums by Type


Source: Company filings
1 Operating Return on Average Tangible Equity, calculated as annualized YTD Operating Income divided by the average Tangible Equity over the period

## Our Specialty Market History



## E\&S Focus | Profitable, Niche Specialty Underwriting

- Our business is heavily concentrated in E\&S Casualty (81\% of 2017 NWP and generated by both the E\&S and Casualty Reinsurance segments.)
- E\&S is the most profitable part of the property/casualty market and has been gaining market share.



## E\&S segment GWP grew by 43\% during 2017 and 27\% YTD Q3 2018.

Source: A.M. Best data and research, SNL and company filings.

## Operating Segments

## Attractive Growth in Gross Written Premium

Growth driven by attractive new economy risks, core E\&S growth, and expansion of fronting business (\$ in Millions)

E\&S Segment


Specialty Admitted Segment


Casualty Reinsurance Segment


## Broad Risk Appetite Permits Us to 'Pick Our Spots'

## Each Excess \& Surplus lines policy is underwritten by in-house specialists with deep technical expertise across 13 underwriting divisions

- The first nine months of 2018 has seen pricing increase of $5.5 \%$ across our core (non-commercial auto) E\&S business

\begin{tabular}{|c|c|c|c|c|c|}
\hline \multirow[t]{2}{*}{(\$ in millions)

Division} \& Lead U/W \& \multicolumn{3}{|c|}{Gross Written Premiums} \& <br>

\hline \& | Years of Industry |
| :--- |
| Experience | \& \[

$$
\begin{aligned}
& \text { Nine Mths } \\
& \text { Ended } \\
& \text { Sep 30, } \\
& 2018
\end{aligned}
$$
\] \& Year Ended Dec 31, 2017 \& Year

Ended
Dec 31,
2016 \& Description <br>
\hline Commercial Auto \& 30 \& \$238.5 \& \$248.0 \& \$110.1 \& Hired / non-owned auto, ride share <br>
\hline Manufacturers \& Contractors (MC) \& 34 \& 60.6 \& 85.7 \& 83.3 \& Products liability \& completed operations exposure <br>
\hline Excess Casualty \& 34 \& 41.8 \& 51.2 \& 43.5 \& Following form excess on risks similar to GC and MC <br>
\hline General Casualty (GC) \& 30 \& 41.3 \& 38.1 \& 36.9 \& Premises ops (e.g., apartments, offices \& restaurants) <br>
\hline Energy \& 46 \& 27.9 \& 29.7 \& 29.7 \& Oil \& gas contractors, mining, alternative energy \& utilities <br>
\hline Allied Health \& 24 \& 26.9 \& 19.2 \& 14.4 \& Long-term care, outplacement facilities \& social services <br>
\hline Excess Property \& 32 \& 13.1 \& 14.4 \& 14.1 \& CAT-exposed excess property $>1 / 100$ year return period <br>
\hline Life Sciences \& 34 \& 11.9 \& 13.0 \& 11.1 \& Nutrition products, medical devices and human clinical trials <br>
\hline Small Business \& 30 \& 10.9 \& 11.3 \& 9.1 \& Small accounts similar to GC and MC <br>
\hline Environmental \& 46 \& 8.5 \& 7.9 \& 5.3 \& Environmental contractors and consultants <br>
\hline Professional Liability \& 24 \& 4.7 \& 6.3 \& 8.4 \& E\&O for non-medical professionals (lawyers, architects, engineers) <br>
\hline Sports \& Entertainment \& 30 \& 2.5 \& 3.0 \& 2.2 \& Amusement parks, campgrounds, arenas <br>
\hline Medical Professional \& 24 \& 1.5 \& 2.3 \& 2.7 \& Non-standard physicians and dentists <br>
\hline Total \& \& \$490.1 \& \$530.1 \& \$370.8 \& <br>
\hline
\end{tabular}

Source: Company filings.

## Demonstrated Underwriting Discipline

We have proven our willingness to expand and contract when market conditions dictate, and have a strong track record of profitable underwriting


Source: A.M. Best report


Source: Company filings, A.M. Best data and research, and S\&P Global Market Intelligence

* Specialists Peer Group = Alleghany Insurance Holdings Group, Argo Group, Crum \& Forster Insurance Group, Global Indemnity Group, HIIG Group, Houston Casualty Group, IFG Companies, Kinsale Insurance Combany, Markel Corporation Group, RLI Group, W.R. Berkley Insurance Group

JAMES RIVER GROUP HOLDINGS, LTD.


## A Growing Fee Business

## Fee Income Example



Exp Premium: $\$ 171 \mathrm{M}$ annually
Fee:

## Prudent Reserving Philosophy



- \$112 million of net favorable reserve development from 2008 through Q3 2018
- As of September 30, 2018, $62.7 \%$ of net reserves were attributable to IBNR
- Full internal reserve reviews performed quarterly, external reserve reviews performed during Q3 and Q4


## Traditional Investment Approach Augmented by Higher Yielding Alternatives



Total Cash and Investments: \$1,804MM


Commentary

- Our investment portfolio consists of investment grade fixed maturity securities, selectively supplemented by non-traditional investments
- Examples of non-traditional investments we have made include:
- Participations in floating rate syndicated bank loans, generally senior secured loans with an average credit rating of " $B$ ";
- Equity and debt investments in renewable energy project limited partnerships ( $\sim 41 \mathrm{MM}$ carrying value);
- Investment in a limited partnership that invests in the equity tranches of collateralized loan obligations (CLOs)
- Weighted average credit rating1: " $A$ "
- Negligible exposure to equity markets or correlated equity market exposure

1. Per S\&P, or an equivalent rating from another nationally recognized rating agency; credit ratings of fixed maturity securities, bank loans and redeemable preferred stocks as of September 30, 2018.

## Consistent Top Tier Returns

## Extremely attractive risk reward proposition



## James River Group Key Metrics

- Exchange/Ticker
- Initial Public Offering
- Current Share Price
- Market Capitalization
- LTM Dividend / Yield
- Gross Written Premium
- Total Capitalization
- AM Best Rating
- Analyst Coverage and Rating²

NASDAQ / "JRVR"
\$21.00 (December 12, 2014)
\$37.91 (Closing Price November 8, 2018)
$\$ 1.135$ billion (November 8, 2018 market close)
$\$ 1.70$ per share declared $4.5 \%$ yield $^{1}$
\$1,082 million in 2017
$\$ 900$ million as of September 30, 2018
'A' (Excellent)
Dowling (Neutral) - Aaron Woomer
FBR (Neutral) - Randy Binner
JMP (Outperform) - Matthew Carletti
KBW (Neutral) - Meyer Shields
SunTrust (Buy) - Mark Hughes
UBS (Neutral) - Brian Meredith

## Non-GAAP Measures Reconciliation

## Non-GAAP Reconciliation

| Underwriting Profit (Loss) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (\$mm) | 2014 | 2015 | 2016 | 2017 | $\begin{gathered} \text { YTD Q3 } \\ 2017 \end{gathered}$ | $\begin{gathered} \text { YTD Q3 } \\ 2018 \end{gathered}$ |
| Underwriting profit (loss) of the operating segments: |  |  |  |  |  |  |
| Excess and Surplus Lines | \$ 35.1 | \$ 47.6 | \$ 47.2 | \$ 29.7 | \$ 30.5 | \$ 32.7 |
| Specialty Admitted Insurance | 0.0 | 1.1 | 2.9 | 3.2 | 2.2 | 4.4 |
| Casualty Reinsurance | 0.7 | (2.6) | (0.2) | (1.8) | (3.8) | 5.0 |
| Total underwriting profit of operating segments | 35.8 | 46.1 | 49.9 | 31.1 | 28.9 | 42.1 |
| Operating expenses of Corporate segment | (9.1) | (18.5) | (20.4) | (25.3) | (19.1) | (21.2) |
| Underwriting profit | 26.7 | 27.6 | 29.5 | 5.8 | 9.8 | 20.9 |
| Net investment income | 43.0 | 44.8 | 52.6 | 61.1 | 45.3 | 45.8 |
| Net realized investment (losses) gains | (1.3) | (4.5) | 7.6 | (2.0) | 1.2 | (0.4) |
| Other income and expenses | (15.8) | (0.5) | (1.3) | (0.2) | (0.1) | 0.3 |
| Interest expense | (6.3) | (7.0) | (8.5) | (9.0) | (6.7) | (8.5) |
| Amortization of intangible assets | (0.6) | (0.6) | (0.6) | (0.6) | (0.4) | (0.4) |
| Impairment of intangible assets | - | - | - | - | - | - |
| Income before taxes | \$ 45.6 | \$ 59.8 | \$ 79.3 | \$ 55.1 | \$ 49.1 | \$ 57.7 |

## Non-GAAP Measures Reconciliation

## Non-GAAP Reconciliation

| (\$mm) |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Adj. Net Operating Income | 2014 |  | 2015 |  | 2016 |  | 2017 |  | $\begin{gathered} \text { YTD Q3 } \\ 2017 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { YTD Q3 } \\ 2018 \end{gathered}$ |  |
| Income as reported | \$ | 44.7 | \$ | 53.5 | \$ | 74.5 | \$ | 43.6 | \$ | 43.3 | \$ | 52.2 |
| Net realized inv. (gains) losses |  | (0.9) |  | 4.1 |  | (5.2) |  | 1.4 |  | (1.0) |  | 0.4 |
| Initial public offering costs |  | 13.2 |  | - |  | - |  | - |  | - |  |  |
| Dividend withholding taxes |  | - |  | 2.5 |  | - |  | 1.0 |  | - |  | - |
| Other expenses |  | 1.0 |  | 0.6 |  | 1.1 |  | 0.6 |  | 0.4 |  | - |
| Interest expense |  | 0.4 |  | 0.4 |  | 0.9 |  | 0.8 |  | 0.6 |  | 0.9 |
| Adjusted net operating income | \$ | 58.4 | \$ | 61.1 | \$ | 71.3 | \$ | 47.3 |  | 43.3 | \$ | 53.5 |


| Tangible Equity | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | $\begin{aligned} & \text { YTD Q3 } \\ & 2017 \end{aligned}$ | $\begin{gathered} \text { YTD Q3 } \\ 2018 \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Shareholders' equity <br> Goodwill \& intangible assets | $\begin{array}{r} \$ 677.8 \\ (289.7) \\ \hline \end{array}$ | $\begin{array}{r} \$ 724.7 \\ (282.4) \\ \hline \end{array}$ | $\begin{array}{r} \$ 714.2 \\ (232.7) \\ \hline \end{array}$ | $\begin{array}{r} \$ 762.4 \\ (233.8) \\ \hline \end{array}$ | $\begin{array}{r} \$ 784.0 \\ (225.0) \\ \hline \end{array}$ | $\begin{array}{r} \$ 701.5 \\ (222.6) \\ \hline \end{array}$ | $\begin{array}{r} \$ 687.9 \\ (222.0) \\ \hline \end{array}$ | $\begin{array}{r} \$ 681.0 \\ (221.4) \\ \hline \end{array}$ | $\begin{array}{r} \$ 693.2 \\ (220.8) \\ \hline \end{array}$ | $\begin{array}{r} \$ 694.7 \\ (220.2) \\ \hline \end{array}$ | $\begin{array}{r} \$ 721.0 \\ (220.3) \\ \hline \end{array}$ | $\begin{array}{r} \$ 697.4 \\ (219.7) \\ \hline \end{array}$ |
| Tangible equity | \$ 388.0 | \$ 442.3 | \$ 481.5 | \$ 528.5 | \$ 559.0 | \$ 478.9 | \$ 466.0 | \$ 459.7 | \$ 472.5 | \$ 474.5 | \$ 500.7 | \$ 477.7 |
| Shares Outstanding (000's) | 35,718 | 35,718 | 35,718 | 35,718 | 36,030 | 28,540 | 28,540 | 28,942 | 29,258 | 29,697 | 29,583 | 29,950 |
| Tangible Equity per Share | \$ 10.86 | \$ 12.38 | \$ 13.48 | \$ 14.80 | \$ 15.52 | \$ 16.78 | \$ 16.33 | \$ 15.88 | \$ 16.15 | \$ 15.98 | \$ 16.92 | \$ 15.95 |

[^2] 2017 and YTD Q3 2018, which are as of September 30.

Source: Company filings.

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[^0]:    Source: SNL Financial
    Market price data as of 11/08/18. Financial metrics reflect September 30, 2018 reported results 1 Consensus Operating Return on Average Tangible Equity for the full financial year

[^1]:    1 GAAP expense ratio; all corporate/other expenses adjusted for inclusion in the expense ratio.
    2 Peer Group: Amerisafe Inc., Argo Group International Holdings, Ltd., Kinsale Capital Group Inc., Markel Corp., Navigators Group Inc., RLI Corp. and W. R. Berkley Corp.
    Source: SNL Financial, company filings

[^2]:    

